

OUTBACK COMMUNITIES AUTHORITY 2019-20 Annual Report

OUTBACK COMMUNITIES AUTHORITY

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To:

The Hon. Vickie Chapman MP
Justice Reform
Consumer and Business Affairs
Planning and Local Government
City of Adelaide

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Outback Communities (Administration and Management) Act* 2009 and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Outback Communities Authority by:

Mark Sutton

Director, Outback Communities Authority

Date 29th September 2020 Signature

From the Director



This year has seen a considerable amount of change in both the strategic and operational aspects of how the Outback Communities Authority (OCA) delivers service to the Outback Community. At a strategic level the OCA has released a new five year strategic plan and commenced a comprehensive engagement process to determine what is wanted and needed for the long term sustainability of the Outback as its own unique and autonomous region. This process, entitled the Outback Futures Project, will, once completed, form the basis for recommended functional improvements to how the Outback is managed and supported into the future. These recommendations will be provided to the Minister for Planning and Local Government by the end of the 2020 calendar year.

At the operational level the Office for the OCA has been challenged to find new and innovative ways to support and engage with the Outback Community as together we work through the implications of the COVID-19 pandemic. An increased use of electronic meeting and engagement platforms has been generally well supported and investment from the Australian Government's Drought Communities Program (Round 1) has kept both the communities and the office busy to ensure project delivery. On a negative note though, community events and functions have needed to be cancelled this year due to the COVID-19 restrictions, this has resulted in an exacerbation of isolation issues that were already being impacted upon by extended drought conditions across the majority of the unincorporated areas.

The 2020-2021 year will hopefully mark a reset in both the strategic and operational aspects of the OCA's business with the most serious aspects of the COVID-19 pandemic having been reduced, improved governance recommendations being implemented and finally some rain to break the drought.

I would like to take this opportunity to thank the OCA Board for its strategic direction and support, along with extending my sincerest appreciation and thank you to the staff of the Office for the OCA for their commitment and dedication to service for and on behalf of the people who live and work in the Outback.

Mark Sutton

Director, Outback Communities Authority

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Overview: about the agency

Our strategic focus

| Our Purpose | The Outback Communities Authority (OCA), a statutory authority is established pursuant to the <i>Outback Communities</i> (Administration and Management) Act 2009. The OCA has responsibility for the management and 'limited' local governance functions for the support and delivery of municipal type services into the unincorporated areas of South Australia along with a function to articulate the views, interests and aspirations of the outback community. |
|--|--|
| Our Vision | Together we will grow the Outback as a Region for the benefit of all who live, work and visit. The Outback Communities Authority is the voice of our Outback Communities. |
| Our Values | Be respectful Value relationships Be agile Be bold Be relevant to the people of the Outback Base decisions on good information Be efficient with our resources |
| Our functions, objectives and deliverables | To manage the provision of public services and facilities to Outback communities; and To promote improvements in the provision of public services and facilities to Outback communities; and To articulate the views, interests and aspirations of Outback communities. Provide for efficient and accountable administration and management of Outback communities; and Promote participation of Outback communities in their administration and management; and Raise revenue for public services and facilities in the Outback. |

Our organisational structure

Membership

The OCA was established on 1 July 2010 under the *Outback Communities* (Administration and Management) Act 2009 (the Act) as a result of legislative changes passed by Parliament in late 2009.

The OCA Board consists of 7 members, 4 are to be members of different Outback communities and at least 1 member must be female and 1 a male. The Governor appoints the members. Appointments to the OCA Board are either for an 18 month term or a 3-year term, ensuring business continuity when membership changes. Members may apply for reappointment at the conclusion of serving their term.

During 2019-20 serving OCA members and their terms were:

Mr William McIntosh AM, Presiding Member: 1 July 2019 – 30 June 2022

Ms Jo Fort: 12 March 2015 - 31 December 2020

Ms Mary Marsland: 12 March 2015 – 31 December 2020 Mr Chris Michelmore: 12 March 2015 – 31 December 2020 Ms Tammy Roach: 1 January 2018 – 31 December 2020

Mrs Frances Frahn: 1 July 2019 – 30 June 2022 Mr Lee Warmington: 1 July 2019 – 30 June 2022

Support Staff

During the 2019-20 year the Office for the OCA (OOCA), was supported by nine full time employees; seven employees are based in Port Augusta, while in January 2020 two dedicated employees were employed and are based in Leigh Creek.

The seven employees based in Port Augusta support 23 remotely located communities through a combination of visitation and remote engagement. This support is well managed and coordinated to provide advice for the provision of community development and municipal service activities inclusive of but not limited to maintaining and developing new infrastructure, community development, providing assistance seeking external grants and dog registrations. The two employees based in Leigh Creek support the provision of municipal services and community development activities specific to Leigh Creek.

The OOCA delivers its business through three specific yet fully integrated units. Those units together represent the broad business focus for the OOCA:

- Corporate
- Infrastructure
- Community

The OCA Organisational chart as at 30 June 2020 is available here:

https://www.oca.sa.gov.au/OrgChart2020

Changes to the agency

During 2019-20 there were no changes to the agency's structure and objectives as a result of internal reviews or machinery of government changes.

Our Minister

The Hon Vickie Chapman MP oversees Justice Reform, Consumer and Business Affairs, Planning and Local Government and City of Adelaide. Since 1 July 2014 the Outback Communities Authority has been placed administratively within the Department of Planning, Transport and Infrastructure (DPTI).

Legislation administered by the agency

The Outback Communities (Administration and Management) Act 2009.

The agency's performance

Performance at a glance

Articulate the views, interests and aspirations of Outback communities

Staff based at the Port Augusta office support remotely located communities through annual Community Affairs Resourcing and Management (CARM) agreements. CARM agreements confirm the OCA's support for each unique Outback community providing funding to ensure the delivery of municipal type services, managing waste and the ability for communities to deliver local projects of broad benefit.

In 2019-20 22 CARM agreements were entered into with Outback Associations representing their communities. A total of \$219,000 in funding was provided across the OCA's region. A further \$9,900 was expended to meet the costs of Outback community streetlights. Compared to 2018-19 this expense has reduced due to a program implemented by SA Power Networks and supported by the OCA to progressively replace old technology fluoresce lighting for modern cost effective Light Emitting Dione (LED) street lighting. Leigh Creek was the primary outback focus for this program in 2019-20. The OCA further assisted Outback communities by providing \$25,500 to assist with local insurance costs, while \$5,100 supported Outback events providing social interaction opportunities.

Australia as a nation was affected by the outbreak of the COVID-19 pandemic in March 2020. Although Outback South Australia was able to avoid high numbers of confirmed cases of Coronavirus it was impacted by the associated restrictions, resulting in the cancellation of Outback events and supplies unable to be delivered to communities resulting in delays for local projects.

To promote and facilitate improvements in the provision of public services and facilities to Outback communities

In 2019-20 the OCA replaced public conveniences and showers in the remote Innamincka community and through the Building Better Regions Fund, Round 2 installed four Outback water stations at Marree, Blinman, Kingoonya and Yunta. This project will be completed in the 2020-21 year with a further water station to be installed at Innamincka.

To manage the provision of public services and facilities to Outback communities

In 2019-20 the OCA continued to manage 20 public conveniences, 39 UHF repeater towers, 4 airstrips and 2 community waste water management systems – all located in the remote unincorporated areas of South Australia.

Agency contribution to whole of Government objectives

| Key objective | Agency's contribution |
|---------------|--|
| More jobs | To manage the provision of public services and facilities to Outback communities |
| | Aboriginal Lands – Municipal Services Program SA |
| | This program uses the local workforce to deliver municipal services to the Dunjiba Community at Oodnadatta, including waste pick up landscaping and town maintenance. |
| | Outback Public Conveniences |
| | To ensure that the public conveniences located in the remote areas of South Australia are maintained to a high standard, the OCA employ local residents to service the facilities and ensure consumables are available. |
| Lower costs | To articulate the views, interests and aspirations of Outback communities |
| | Outback Community Streetlights |
| | The OCA meets the costs of streetlights in all Outback communities in the unincorporated areas of SA, alleviating the cost burden on local Progress Associations. In 2019-20 SA Power Networks through a planned maintenance plan have progressively upgraded Outback streetlights to LED which has resulted in lowering the overall cost of the streetlights. |
| | Community Insurance |
| | In 2019-20 the OCA continued to support Outback communities with their community insurance costs by providing a 25% subsidy on each Progress Association's annual insurance costs. The insurance portfolio includes public liability, volunteer accident and industrial special risks. Aviation liability insurance is included for those communities managing their own airstrip, although no subsidy is provided for this component. |

| Better Services | To promote improvements in the provision of public services and facilities to Outback communities |
|-----------------|--|
| | In 2019-20 the OCA completed a major repair and reseal of the Oodnadatta Aerodrome and installed perimeter fencing at the Marla Aerodrome through the Remote Airstrip Upgrade Program; jointly funded by the Department of Planning, Transport and Infrastructure (State) and the Department of Industry, Innovation and Science (Commonwealth). |
| | With funding received from the Department of Primary Industries and Regions SA, through the Regional Growth Fund the OCA project managed upgrades at community spaces in Parachilna, Yunta, Beltana, Fowlers Bay, Glendambo and Penong. Strong local volunteer support underpinned this program resulting in outstanding success. |

Agency specific objectives and performance

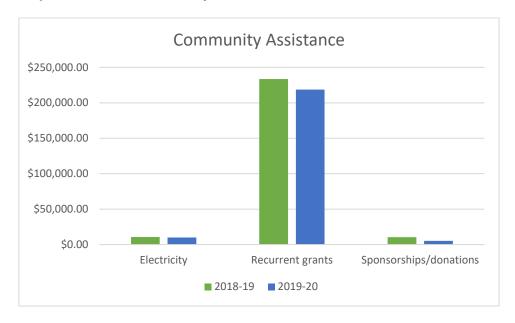
| Agency objectives | Indicators | Performance |
|--|--|--|
| Support Outback people in their community and economic development aspirations | Managed and coordinated funding received from the Commonwealth Government's Drought Communities Programme Round 1. | 22 Outback projects approved for funding, resulting in improved community infrastructure, and opportunities for events to assist with social cohesion. |
| To manage the provision of public services and facilities to Outback communities | Managed the delivery of local services to the Leigh Creek community and provided greater community engagement. Installed new fencing around and returfed the Leigh Creek oval, renewing community recreational space. | Appointed two staff to the Leigh Creek Town Administration Office. |

Agency specific objectives and performance continued

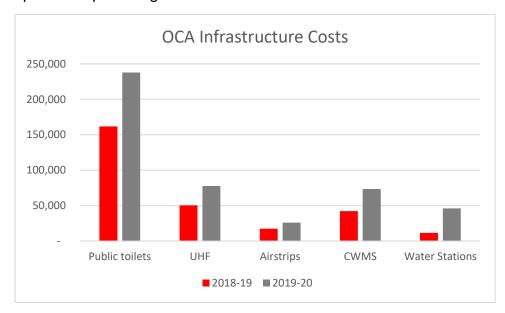
| To manage the provision of public services and facilities to Outback communities cont'd | OCA owned remote airstrips managed and maintained – available for emergency use. | Maintenance program continued. Completed upgrades to the Oodnadatta and Marla Aerodromes, receiving matching funding from the Commonwealth and State Governments. |
|---|--|---|
| | Met demand for access to water in the Outback by installing water stations. This has alleviated the reliance on rainwater for local residents, especially through drought conditions and provides water to the travelling public, resulting in a positive outcome and meeting community and general public expectations. | Installed four outback water stations at Marree, Blinman, Kingoonya and Yunta as part of the Building Better Regions Fund, Round 2 funding. |
| | Continued to meet community expectation in the Oodnadatta community resulting in the Aboriginal Lands – Municipal Services Program continuing in 2019-20. | This program provides local employment and has improved the overall wellbeing of Aboriginal people in the Dunjiba Community in Oodnadatta. |
| To articulate the views, interests and aspirations of Outback communities | Maintained a close working relationship with other State, Commonwealth and non-Government agencies conducting business in the Outback. | In 2019-20 the OCA continued to partner with the SA Office for Recreation and Sport on the STARCLUB Development Program. |
| | Improved the wellbeing of people living, working and visiting the Outback. | Through STARCLUB the OCA provides grant opportunities for sporting clubs to upgrade equipment and offer programs encouraging active participation. |

| To promote improvements in the provision of public services and facilities to Outback communities | Continued to support remote Outback communities whilst meeting general public expectations. | Replaced public toilets and showers located at Innamincka. |
|---|---|---|
| | Continued to financially support Outback communities whilst encouraging self-determination. | Through annual Community Affairs Resourcing and Management agreements, the OCA financially supported 22 communities. Approximately \$219,000 in community support funding provided to assist with municipal costs, community projects, street lighting and insurance costs. |

Corporate performance summary



The reduction in expenditure across the Community Assistance budget during 2019-20 is attributed to the OCA receiving Commonwealth funding through the Drought Communities Program, Round 1 provided to support Outback communities with local projects. As a result less project funding was allocated by the OCA through the CARM agreements, this was compounded by the impacts of the COVID-19 pandemic that resulted in most Outback events being cancelled and not requiring sponsorship funding.



A summary is provided comparing the increase in infrastructure costs between 2018-19 and 2019-20:

- During 2018-19 the OCA implemented reduced hours for Outback public toilet cleaning contractors as a cost saving measure. The OCA established that the affect across communities was less than desirable with local employment being affected, resulting in the reinstatement of contractor cleaning hours for 2019-20.
- Expenditure on UHF towers increased during 2019-20 due to a radio mast having
 to be replaced at one site. Two sites suffered storm damage, requiring significant
 repairs and although these factors contributed to an expenditure increase, the
 OCA were able to recoup the majority of the storm damage costs through
 insurance.
- A significant number of solar lights were replaced at the Marla and Oodnadatta Airstrips, resulting in slightly higher expenditure in 2019-20.
- In addition to routine maintenance 2019-20 saw further deterioration of the community waste management system in Oodnadatta which resulted in significant breakdown maintenance and repairs and was the main contributor to the increase in expenditure when comparing 2018-19 and 2019-20.
- 2019-20 saw the initial two Outback water stations responding to demand. The
 increase in demand identified several operational issues, particularly related to
 the coin operation mechanisms. Merchant card facilities were installed alleviating
 the issues with coin validators. The internal power supply and storage chains
 were also upgraded.

Employment opportunity programs

| Program name | Performance |
|--|--|
| Drought Communities Program, Round 1 | The Commonwealth funding, managed by the OCA, saw a much needed injection of funding for many communities to address the reduction of economic activity driven by extended drought conditions. Many of the projects resulted in local or regional employment on a broad range of projects including the resurfacing of tennis courts at Yunta, maintenance to the Blinman and Copley community halls and the installation of sub irrigation for the Penong oval. |
| Aboriginal Lands – Municipal Services Program SA | The OCA has successfully managed this program for approximately 12 years and it continues to deliver results for the Oodnadatta community. The program creates local employment and the opportunity to learn new skills whilst delivering municipal services to the community including waste pick up and local landscaping. This program also includes an animal health clinic encouraging the local residents to present dogs and cats for health checks aiming to improve overall community health. |
| | Funding for this program is administered by the Office of Local Government on behalf of the Minister for Transport, Infrastructure and Local Government. |
| Outback Youth | A Youth Officer, employed locally is based in Andamooka — this role has been ongoing for approximately 10 years. The Youth Group in Andamooka operates very effectively with youth attending on a regular basis to participate in a variety of activities on offer. Although due to COVID-19 restrictions the youth programme was disrupted in 2019-20 as restrictions eased, the program was able to resume. |

Agency performance management and development systems

| Performance management and development system | Performance |
|---|---|
| O 1 | In 2019-20 9 staff (100%) participated in the Performance and Learning Agreement process. |

Staff met with Line Managers to discuss work goals and performance measures. Training and development opportunities, included in the Agreement process, complement staff role functions through the development of new skills and capabilities for their current role and their career development.

Work health, safety and return to work programs

| Program name | Performance |
|---------------|---|
| Remote Travel | The OCA staff undertake regular remote travel during the course of their role. The remote travel process in place ensures regular contact by field operatives with the office whilst in the field and continuous monitoring by office staff. |
| | SPOT GPS Messenger devices have been used by OCA staff since 2012 and are considered to be an integral part of the OCA's work, health and safety strategies. The SPOT devices are taken in vehicles and require the traveller to report on location and personal wellbeing when travelling. Satellite telephones are also available for staff travelling to remote locations. No vehicle accidents were reported in 2019-20. |
| Team Meetings | The OCA meet regularly to discuss matters relating to work, health and safety, project management and general staff workloads. In 2019-20 18 team meetings were held and 4 emergency evacuations were successfully completed. |
| First Aiders | During 2019-20, 8 OCA staff members held current first aid certificates. A defibrillator is onsite at the OCA office; first aiders are trained in the use of the machine. |

| Workplace injury claims | 2019-20 | 2018-19 | % Change (+ / -) |
|---|---------|---------|---------------------|
| Total new workplace injury claims | 0 | 0 | 0 |
| Fatalities | 0 | 0 | 0 |
| Seriously injured workers* | 0 | 0 | 0 |
| Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE) | 0 | 0 | 0 |

^{*}number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

| Work health and safety regulations | 2019-20 | 2018-19 | % Change (+ / -) |
|---|---------|---------|---------------------|
| Number of notifiable incidents (Work Health and Safety Act 2012, Part 3) | 0 | 0 | 0 |
| Number of provisional improvement, improvement and prohibition notices (Work Health and Safety Act 2012 Sections 90, 191 and 195) | 0 | 0 | 0 |

| Return to work costs** | 2019-20 | 2018-19 | % Change (+ / -) |
|---|---------|---------|------------------|
| Total gross workers compensation expenditure (\$) | 0 | 0 | 0 |
| Income support payments – gross (\$) | 0 | 0 | 0 |

^{**}before third party recovery

Data for previous years is available at:

https://data.sa.gov.au/data/dataset?q=work+health+and+safety+return+to+work+performance&sort=extras_harvest_portal+asc%2C+score+desc%2C+metadata_modified+desc

Executive employment in the agency

| Executive classification | Number of executives |
|--------------------------|----------------------|
| Director | 1 |

Data for previous years is available at:

https://data.sa.gov.au/data/dataset?q=executive+employment+in+sa+government&sort=extras_harvest_portal+asc%2C+score+desc%2C+metadata_modified+desc

The Office of the Commissioner for Public Sector Employment has a workforce information page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial performance

Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2019-20 are attached to this report.

| Statement of Comprehensive Income | 2019-20 Budget \$000s | 2019-20 Actual \$000s | Variation \$000s | 2018-19 Actual \$000s |
|-----------------------------------|-----------------------------|-----------------------------|---------------------|-----------------------------|
| Expenses | 6,111 | 5,066 | 1,045 | 3,836 |
| Revenues | 6,406 | 5,974 | -432 | 4,782 |
| Net cost of providing services | 295 | 908 | 613 | 946 |
| Net Revenue from SA Government | 0 | 0 | 0 | 0 |
| Net result | 295 | 908 | 613 | 946 |
| Total Comprehensive Result | 295 | 908 | 613 | 946 |

| Statement of Financial Position | 2019-20 Budget \$000s | 2019-20 Actual \$000s | Variation \$000s | 2018-19 Actual \$000s |
|---------------------------------|-----------------------------|-----------------------------|---------------------|-----------------------------|
| Current assets | 2,595 | 3,627 | 1,032 | 3,564 |
| Non-current assets | 13,772 | 13,415 | -357 | 12,501 |
| Total assets | 16,367 | 17,042 | 675 | 16,065 |
| Current liabilities | 230 | 259 | -29 | 222 |
| Non-current liabilities | 419 | 452 | -33 | 420 |
| Total liabilities | 649 | 711 | -62 | 642 |
| Net assets | 15,718 | 16,331 | 613 | 15,423 |
| Equity | 15,718 | 16,331 | 613 | 15,423 |

Consultants disclosure

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Consultancies with a contract value below \$10,000 each

| Consultancies | Purpose | \$ Actual payment |
|---------------|----------------|-------------------|
| Nil | Not applicable | \$0 |

Consultancies with a contract value above \$10,000 each

| Consultancies | Purpose | \$ Actual payment |
|---------------|----------------|-------------------|
| Nil | Not applicable | \$0 |
| Total | | \$0 |

Data for previous years is available at:

https://data.sa.gov.au/data/dataset?q=use+of+consultants+in+SA+government&sort =extras harvest portal+asc%2C+score+desc%2C+metadata modified+desc

See also the <u>Consolidated Financial Report of the Department of Treasury and Finance</u> for total value of consultancy contracts across the South Australian Public Sector.

Contractors disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

| Contractors | Purpose | \$ Actual payment |
|---|---------|-------------------|
| All contractors below \$10,000 each - combined | Various | \$150,794 |

Contractors with a contract value above \$10,000 each

| Contractors | Purpose | \$ Actual payment |
|---|--|-------------------|
| All New Ventures Pty Ltd | Maintenance of waste area, Oodnadatta | 20,518 |
| Andamooka Progress and Opal Miners Assoc Inc | Andamooka community management and asset maintenance | 117,503 |
| J Austin | Cleaning of Pimba public conveniences | 11,712 |
| L Brady | Cleaning of Copley and Leigh Creek public conveniences | 21,568 |

| Contractors | Purpose | \$ Actual payment |
|---------------------------------------|---|-------------------|
| Buxcat Pty Ltd | Leigh Creek Aerodrome maintenance | 45,462 |
| Career Employment Group | Sports and Recreation Officers employment support | 10,000 |
| Central and Civil Plumbing Pty Ltd | Maintenance and repairs CWMS Oodnadatta and Marla | 40,024 |
| B Dix | Cleaning of Manna Hill, Olary and Yunta public conveniences | 16,464 |
| Dunjiba Community Council | Delivery of municipal services to Oodnadatta community | 62,500 |
| Flinders Management Services | Waste management provided to Leigh Creek, Copley and Parachilna | 69,611 |
| Flinders Ranges Council | Administration fees for Andamooka and Iron Knob CCS | 25,714 |
| W Ferguson | Leigh Creek town maintenance | 69,797 |
| Garden Concepts Tree Service | Leigh Creek tree lopping | 32,650 |
| Hage Contracting Services | Leigh Creek town maintenance | 88,763 |
| Hicks Instant Turf | Leigh Creek Oval | 25,000 |
| Innamincka Hotel | Cleaning of Innamincka public conveniences | 14,852 |
| Leigh Creek Outback Resort | Leigh Creek swimming pool management | 54,413 |
| Nextgen Networks Pty Ltd | Leigh Creek office network services | 16,543 |

| Contractors | Purpose | \$ Actual payment |
|---------------------------------|---|-------------------|
| Northern Earthmoving Pty Ltd | Road, waste area and pipeline maintenance, Andamooka | 101,006 |
| Redgum Vet and Pet Boarding | Oodnadatta, Copley and Leigh Creek animal management clinics | 22,845 |
| E Strawbridge | Cleaning and maintenance of public conveniences, maintenance of Community Waste Management System and airstrip at Marla | 13,343 |
| William Creek Hotel | Cleaning of William Creek public conveniences | 11,358 |
| Total | | \$891,646 |

Data for previous years is available at: Data for the past five years is available at: https://data.sa.gov.au/data/dataset?q=contractors+engaged+in+SA+government&sort=extra s harvest portal+asc%2C+score+desc%2C+metadata modified+desc

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. <u>View the agency list of contracts</u>.

The website also provides details of across government contracts.

Risk management

Risk and audit at a glance

To achieve policy outcomes the OCA has reviewed its Risk Register developed in association with DPTI, to apply to all of the OCA's business activities. The Risk Management Framework has been compiled in accordance with and based on AS/NZS ISO 31000:2018 – Risk Management – Guidelines. The Risk Register is continually assessed in response to events and reviewed annually. The Risk Register is provided to DPTI and tabled at an OCA meeting on an annual basis.

Fraud detected in the agency

| Category/nature of fraud | Number of instances |
|--------------------------|---------------------|
| Not applicable. | 0 |

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Strategies implemented to control and prevent fraud

The OCA's financial activities are supported by it's Financial Management Compliance Program (FMCP) for identification and treatment of non-compliance with key financial management and compliance objectives. The FMCP also provides the opportunity to assess whether any serious or systematic financial management issues exist that require intervention and/or additional educational activities. The OCA's FMCP is reviewed throughout the year and a full assessment is undertaken annually and provided to DPTI. When assessed by DPTI in late June 2020 a Minute to the Director OCA confirmed that the Control Self-Assessments analysis indicated a high level of compliance with the financial management compliance objectives, giving reasonable assurance that the operations of the OCA are being managed. Furthermore, no major findings were identified that would result in a significant impact to the OCA's financial operations.

After assessment by DPTI, the FMCP and accompanying report are provided to the OCA at a formal meeting.

Data for previous years is available at:

https://data.sa.gov.au/data/dataset?q=Fraud+detected+in+agencies&sort=extras_harvest_portal+asc%2C+score+desc%2C+metadata_modified+desc

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018:* 0

Data for previous years is available at:

https://data.sa.gov.au/data/dataset?q=whistleblowers+disclosure&sort=extras_harvest_portal+asc%2C+score+desc%2C+metadata_modified+desc

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

| Act or Regulation | Requirement |
|---------------------------------|--|
| Dog and Cat Management Act 1995 | In Part 1, Section 4 of the Dog and Cat Management Act 1995, the OCA is described as a council and where the Act refers to a council's area of responsibility, the OCA is acknowledged. The OCA reports to the Dog and Cat Management Board at the end of each financial year, pursuant to the requirements of the Dog and Cat Management Act 1995. Online reporting through the Dogs and Cats Online platform summarises statistics relevant to the financial year and includes the number of dog registrations and expiations that have occurred in the unincorporated areas of South Australia. The OCA notes that there has been a decline in the number of dogs registered in 2019-20 compared to 2018-19 although no real evidence is available to support the decline. Although the Office for the OCA encourages dog owners to access the Dogs and Cats Online platform, it continues to support Outback agencies that provide the opportunity for owners to register their dogs at a local level. |

Public complaints

Number of public complaints reported

| Complaint categories | Sub-categories | Example | Number of Complaints |
|---------------------------|-----------------------|--|----------------------|
| | | | 2019-20 |
| Professional behaviour | Staff attitude | Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency | 0 |
| Professional behaviour | Staff competency | Failure to action service request; poorly informed decisions; incorrect or incomplete service provided | 0 |
| Professional behaviour | Staff knowledge | Lack of service specific knowledge; incomplete or out-of-date knowledge | 0 |
| Communication | Communication quality | Inadequate, delayed or absent communication with customer | 0 |
| Communication | Confidentiality | Customer's confidentiality or privacy not respected; information shared incorrectly | 0 |
| Service delivery | Systems/technology | System offline; inaccessible to customer; incorrect result/information provided; poor system design | 0 |
| Service delivery | Access to services | Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities | 0 |
| Service delivery | Process | Processing error; incorrect process used; delay in processing application; process not customer responsive | 0 |
| Policy | Policy application | Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given | 0 |
| Policy | Policy content | Policy content difficult to understand; policy unreasonable or disadvantages customer | 0 |

| Complaint categories | Sub-categories | Example | Number of Complaints 2019-20 |
|----------------------|------------------------|---|------------------------------|
| Service quality | Information | Incorrect, incomplete, out dated or inadequate information; not fit for purpose | 0 |
| Service quality | Access to information | Information difficult to understand, hard to find or difficult to use; not plain English | 0 |
| Service quality | Timeliness | Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met | 0 |
| Service quality | Safety | Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness | 0 |
| Service quality | Service responsiveness | Service design doesn't meet customer needs; poor service fit with customer expectations | 3 |
| No case to answer | No case to answer | Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate | 2 |
| | | Total | 5 |

| Additional Metrics | Total |
|--|-------|
| Number of positive feedback comments | 2 |
| Number of negative feedback comments | 0 |
| Total number of feedback comments | 0 |
| % complaints resolved within policy timeframes | N/A |

Data for previous years is available at:

https://data.sa.gov.au/data/dataset?q=public+complaints+received+SA+government&sort=extras_harvest_portal+asc%2C+score+desc%2C+metadata_modified+desc

Service Improvements resulting from complaints or consumer suggestions over 2019-20

The OCA received feedback from an emergency service provider, the Royal Flying Doctor, about the condition of its aerodromes at Marla and Oodnadatta. It was clear from the feedback received that wildlife accessing the Marla strip and the condition of the seal on the Oodnadatta strip were rapidly becoming issues. As a result, the OCA sought and was successful in obtaining funding to construct a 1.8 meter animal proof fence around the perimeter of the Marla aerodrome. It was also able to re-seal the Oodnadatta strip.

In continuing its commitment to promote improvements in the provision of public services and facilities to Outback communities and visitors to the region, the OCA has installed and commissioned four more water filtration stations across the Outback. The four new stations are capable of dispensing up to 7,000 litres of potable water a day. The facilities are now well used by locals and the travelling public alike.

Appendix: Audited financial statements 2019-20

South Australian Outback Communities Authority CERTIFICATION OF THE FINANCIAL STATEMENTS

We certify that the:

- financial statements of the Office for the Outback Communities Authority:
 - are in accordance with the accounts and records of the Office for the Outback and Communities Authority; and
 - comply with relevant Treasurer's instructions; and
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the Office for the Outback Communities Authority at the end of the financial year and the result of its operations and cash flows for the financial year.
- Internal controls employed by the Office for the Outback Communities Authority over its financial reporting and its preparation of the financial statements have been effective throughout the financial year.

William McIntosh AM

PRESIDING MEMBER

OUTBACK COMMUNITIES AUTHORITY

Mark Sutton

DIDECTOR

OUTBACK-COMMUNITIES AUTHORITY

29th September 2020

29thSeptember 2020

Outback Communities Authority (OCA)

Financial Statements

For the year ended 30 June 2020

Outback Communities Authority STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2020

| | Note | 2020 | 2019 |
|--|------|--------|--------|
| | No | \$'000 | \$'000 |
| Income | | | |
| Revenue from SA Government | 4.1 | 1 397 | 2 464 |
| Advances and grants | 4.2 | 3 939 | 1 807 |
| Interest revenue | | 14 | 19 |
| Net gain from the disposal of non-current assets | 4.3 | 21 | - |
| Other income | 4.4 | 603 | 492 |
| Total income | | 5 974 | 4 782 |
| | | | |
| Expenses | | | |
| Employee benefit expenses | 2.3 | 993 | 875 |
| Supplies and services | 3.1 | 2 558 | 1 859 |
| Depreciation expense | 3.2 | 697 | 742 |
| Grants and subsidies | 3.3 | 733 | 322 |
| Other expenses | 3.4 | 85 | 38 |
| Total expenses | | 5 066 | 3 836 |
| Net Result | | 908 | 946 |
| Total comprehensive result | | 908 | 946 |

The net result and comprehensive result is attributable to the SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Outback Communities Authority STATEMENT OF FINANCIAL POSITION

as at 30 June 2020

| | Note | 2020 | 2019 |
|-------------------------------|------|--------|---------|
| | No | \$'000 | \$'000 |
| Current assets | 110 | ***** | **** |
| Cash | 6.1 | 2 965 | 2 972 |
| Receivables | 6.2 | 662 | 592 |
| Total current assets | | 3 627 | 3 564 |
| Non-current assets | | • | |
| Property, plant and equipment | 5.1 | 13 415 | 12 501 |
| Total non-current assets | | 13 415 | 12 501 |
| Total assets | | 17 042 | 16 065 |
| Current liabilities | | • | |
| Payables | 7.1 | 74 | 71 |
| Employee benefits | 2.4 | 185 | 151 |
| Total current liabilities | | 259 | 222 |
| Non-current liabilities | | · | |
| Payables | 7.1 | 38 | 36 |
| Employee benefits | 2.4 | 414 | 384 |
| Total non-current liabilities | | 452 | 420 |
| Total liabilities | | 711 | 642 |
| Net assets | | 16 331 | 15 423 |
| Equity | · | | |
| Retained earnings | | 13 917 | 13 007 |
| Asset revaluation surplus | | 2 414 | 2 4 1 6 |
| Total equity | | 16 331 | 15 423 |

The total equity is attributable to the SA Government as owner

Unrecognised contractual commitments 9.1 Contingent assets and liabilities 9.2

The above statement should be read in conjunction with the accompanying notes.

Outback Communities Authority STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2020

| | Asset revaluation surplus | Retained earnings | Total equity |
|---|---------------------------------|----------------------|-----------------|
| | | | |
| | \$'000 | \$'000 | \$'000 |
| Balance at 30 June 2018 | 2 416 | 12 063 | 14 479 |
| Adjustments on initial adoption of AASB 9 | - | (2) | (2) |
| Restated Balance at 30 June 2018 | 2 416 | 12 061 | 14 477 |
| Net result for 2018-19 | - | 946 | 946 |
| Total comprehensive result for 2018-19 | • | 946 | 946 |
| Balance at 30 June 2019 | 2 416 | 13 007 | 15 423 |
| Net result for 2019-20 | - | 908 | 908 |
| Total comprehensive result for 2019-20 | • | 908 | 908 |
| Transfer between equity components | | | |
| Equity transfer on asset disposals | (2) | 2 | - |
| Balance at 30 June 2020 | 2 414 | 13 917 | 16 331 |

All changes in equity are attributable to the SA Government as owner.

Outback Communities Authority STATEMENT OF CASH FLOWS

for the year ended 30 June 2020

| | 2020 \$'000 Inflows (Outflows) | 2019 \$'000 Inflows (Outflows) |
|---|---|---|
| Cash flows from operating activities | | |
| Cash inflows | | |
| Advances and Grants | 3 939 | 1 807 |
| Interest received | 16 | 18 |
| Revenue from SA Government | 1 397 | 2 464 |
| Other receipts | 538 | 462 |
| Cash generated from operations | 5 890 | 4 751 |
| Cash outflows | | |
| Employee benefit payments | (929) | (837) |
| Payments for supplies and services | (2 560) | (1 882) |
| Payments for grants and subsidies | (733) | (322) |
| Other payments | (85) | (38) |
| Cash used in operations | (4 307) | (3 079) |
| Net Cash provided by (used in) operating activities | 1 583 | 1 672 |
| Cash flows from investing activities | | |
| Cash inflows | | |
| Proceeds from the sale of property, plant and equipment | 21 | - |
| Cash generated from investing activities | 21 | - |
| Cash outflows | | |
| Purchase of property, plant and equipment | (1 611) | (59) |
| Cash Used in investing activities | (1 611) | (59) |
| Net Cash provided by (used in) investing activities | (1 590) | (59) |
| | , , , , , | , , |
| Net increase / (decrease) in cash and cash equivalents | (7) | 1 613 |
| Cash at 1 July | 2 972 | 1 359 |
| Cash at 30 June | 2 965 | 2 972 |

The above statement should be read in conjunction with the accompanying notes.

for the year ended 30 June 2020

1. About the Outback Communities Authority

Defined in the Outback Communities (Administration and Management) Act 2009 (the Act), the functions of the Outback Communities Authority ("the Authority") are:

- · to manage the provision of public services and facilities to outback communities;
- · to promote improvements in the provision of public services and facilities to outback communities; and
- to articulate the views, interests and aspirations of outback communities.

In performing its functions the Authority is to:

- foster and support the provision of public services and facilities to outback communities by community organisations, including by making grants and loans to such organisations;
- consider long-term requirements for maintenance, replacement and development of infrastructure for public services and facilities for outback communities;
- consider State and national objectives and strategies that are relevant to outback communities;
- seek ongoing collaboration with local, State and national governments in the planning and delivery of public services and facilities to outback communities;
- ensure that there are systems in place to further its understanding of the views, interests and aspirations of outback communities;
- facilitate decision making by others on a basis that is well informed in relation to the views, interests and aspirations
 of outback communities, including by participating in appropriate local, State and national forums; and
- provide services with a high level of efficiency and effectiveness, manage resources effectively, prudently and in a fully
 accountable manner, and maintain and enhance the value of public assets.

1.1. Basis of Preparation

The Authority has prepared these general purpose financial statements in compliance with:

- section 23 of the Public Finance and Audit Act 1987;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the Public Finance and Audit
 Act 1987; and
- relevant Australian Accounting Standards (Reduced Disclosure Requirements).

The Authority has applied Australian Accounting Standards that are applicable to not-for-profit entities, as the Authority is a not-for-profit entity. Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective, have not been adopted by the Authority for the period ending 30 June 2020.

The financial statements have been prepared based on a 12 month period and presented in Australian currency. The historical cost convention is used unless another measurement basis is specifically disclosed in the notes.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable.
- receivables and payables which are stated with the amount of GST included.

The net amount of the GST receivable/payable to the ATO is not recognised as a receivable/payable in the Statement of Financial Position as the Authority is a member of an approved GST group of which the Department of Planning, Transport and Infrastructure is responsible for the remittance and collection of GST.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Treasurer's Instructions (Accounting Policy Statements) issued on 01 June 2020 removed the previous requirement for financial statements to be prepared using the net cost of services format. The net cost of services is the total cost of services less any revenue retained by public authorities involved in the provision of services but does not include items classified as revenues from and payments to the South Australian Government.

for the year ended 30 June 2020

Presentation of the Statement of Comprehensive Income on an 'income and expense' basis allows information to be presented in such a way that eliminates potential confusion as to the source of funding for the department. As well as changes to the format of the Statement of Comprehensive Income, there are presentational changes to remove the net cost of services format from the Statement of Cash Flows. These statements now show income before expenses, and cash receipts before cash payments. Related disclosures also reflect this changed format

Significant accounting policies are set out within the Notes.

1.2. Objectives and programs

The Authority is established and empowered by the Act which is within the portfolio responsibilities of the Minister for Transport, Infrastructure and for Local Government. The Act also defines the areas of the State to which its provisions apply, sets out the Authority's powers and functions and makes provision for the support staff. It also enables specific provisions of the Local Government Act 1999 to be applied by regulation to part, or all, of the Authority's area.

The Act further requires the yearly statement of accounts of the Authority to be audited by the Auditor-General and that the Authority provides an annual report to the State Parliament.

The Authority does not control any other entity and has no interests in unconsolidated structured entities. The Authority has not entered into any contractual arrangements which involve the sharing of control or significant influence over another entity.

1.3. Impact of COVID-19 pandemic

The COVID-19 pandemic has had no material impact on the operations of the Authority in 2019-20. At this stage, there is insufficient information to determine whether the COVID-19 pandemic will have a material impact on the operations of the Authority in 2020-21.

The Authority will continue to assess the impact of the COVID-19 pandemic on their operations in 2020-21.

Board, committees and employees

2.1. Key Management Personnel

Key management personnel of the Authority include the Minister for Transport, Infrastructure and Local Government, the seven board members and the Director who have responsibility for the strategic direction and management of the Authority.

The total compensation for the Authority's key management personnel was \$239 955 (\$258 392). Salaries and other benefits the Minister for Transport, Infrastructure and Local Government receives are excluded from this total. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 the *Parliamentary Remuneration Act 1990*.

Other than transactions described in the Notes, there were no transactions with key management personnel and other related parties during the year.

for the year ended 30 June 2020

2.2. Board and Committee Members

Members that received remuneration for membership during the year were:

Outback Communities Authority

FORT J
MARSLAND M P
MICHELMORE C P
ROACH T S
FRAHN F L W (appointed 01/07/2019)
MCINTOSH W R (appointed 01/07/2019)
WARMINGTON L (appointed 01/07/2019)

 The number of members whose remuneration received/receivable falls within the following bands:
 2020
 2019

 Number
 Number
 Number

 \$0 - \$19 999
 7
 6

 \$20 000 - \$39 999
 1

 Total Number of Members
 7
 7

Remuneration of members reflects all costs of performing board/committee member duties including sitting fees, superannuation contributions, fringe benefits tax and any other salary sacrifice arrangements. The total remuneration received or receivable by members was \$59 134 (\$72 000). Mileage allowance paid to board members has not been included in the remuneration.

for the year ended 30 June 2020

2.3. Employee benefits expenses

| 5 | |
|-----|----------------|
| | 5 |
| - | 1 |
| 34 | 35 |
| 71 | 73 |
| 129 | 134 |
| 55 | 68 |
| 699 | 559 |
| | 2019 \$'000 |
| | 2020 \$'000 |

Targeted Voluntary Separation Packages (TVSPs)

No employees were paid TVSPs during the period from 1 July 2019 to 30 June 2020.

Remuneration of employees

| | 2020 | 2019 |
|---|--------|--------|
| The number of employees whose remuneration received or receivable falls | | |
| within the following bands: | Number | Number |
| \$154 001 - \$174 000 | . 1 | 1 |
| Total Number of Employees | 1 | 1 |

Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits.

for the year ended 30 June 2020

Total non-current employee benefits

Total employee benefits

| .4. Employee benefits liability | | |
|---------------------------------------|--------|--------|
| | 2020 | 2019 |
| | \$'000 | \$'000 |
| Current | | |
| Annual leave | 113 | 86 |
| Skills and experience retention leave | 7 | 5 |
| Long service leave | 40 | 47 |
| Accrued salaries and wages | 25 | 13 |
| Total current employee benefits | 185 | 151 |
| | | |
| Non-current | | |
| Long service leave | 414 | 384 |

Employee benefits accrue to employees as a result of services provided up to the reporting date that remain unpaid. Long term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

414

599

384

535

Salaries and wages, annual leave, skills and experience retention leave and sick leave

The liability for salaries and wages is measured as the amount unpaid at the reporting date at remuneration rates current at reporting date.

The liability for annual leave and the skills and experience retention leave is expected to be payable within 12 months and is measured at the undiscounted amounts expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of reporting period using the projected unit credit method. Details about the measurement of long service leave is provided as note 10.1.

for the year ended 30 June 2020

3. Expenses

3.1. Supplies and services

| | 2020 | 2019 |
|---|--------|--------|
| | \$'000 | \$'000 |
| Administrative costs | 16 | 14 |
| Utilities | 274 | 218 |
| Property expenses | 381 | 262 |
| Information technology and communications | 27 | 36 |
| Legal services | 12 | 4 |
| Materials and other purchases | 20 | 18 |
| Auditor's remuneration | 34 | 34 |
| Insurance | 174 | 166 |
| Plant, equipment and vehicle expenses | 268 | 132 |
| Accommodation expenses* | 64 | 67 |
| Other service contracts | 1,158 | 777 |
| Other | 130 | 131 |
| Total supplies and services | 2 558 | 1 859 |

^{*}The Authority's accommodation is provided by the Department of Planning, Transport and Infrastructure under Memoranda of Administrative Arrangement (MoAA) issued in accordance with Government-wide accommodation policies. MoAA do not meet the definition of a lease set out in AASB 16 or in the former standard AASB117.

In prior years expenses associated with MoAA have been classified as operating lease payments. Expenses associated with MoAA have been re-classified as accommodation expenses for both the current year and the comparative. Further details about this re-classification is set out in note 8.1.

for the year ended 30 June 2020

3.2. Depreciation and amortisation

| | 2020 | 2019 |
|------------------------------|--------|--------|
| Depreciation | \$'000 | \$'000 |
| Buildings and infrastructure | 615 | 612 |
| Water, sewerage and drainage | 53 | 79 |
| Plant and equipment | 29 | 51 |
| Total depreciation expense | 697 | 742 |

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Assets' residual values, useful lives and depreciation methods are reviewed and adjusted if appropriate on an annual basis.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate, which is a change in accounting estimate.

Land is not depreciated.

Useful Life

Depreciation is calculated on a straight line basis over the estimated useful life of the following classes of assets as follows:

| Class of asset | <u>Useful life (years</u> | | |
|------------------------------|---------------------------|--|--|
| Buildings and infrastructure | 4 to100 | | |
| Water, sewerage and drainage | 25 to 87 | | |
| Plant and equipment | 2 to 48 | | |

3.3. Grant and subsidies

| | 2020 | 2019 |
|--|--------|--------|
| | \$'000 | \$'000 |
| Community Affairs Resourcing Management Grants | 194 | 248 |
| Regional Development Initiatives | 70 | 68 |
| Sports and Youth Grants | 16 | 6 |
| Drought Communities Programme Extension | 453 | _ |
| Total grants and subsidies | 733 | 322 |

3.4. Other expenses

| Total other expenses | 85 | 38 |
|--------------------------------|--------|--------|
| Other | 44 | - |
| Community Levy | 39 | 38 |
| Bad and doubtful debts expense | 2 | - |
| | \$'000 | \$'000 |
| | 2020 | 2019 |

for the year ended 30 June 2020

4. Income

4.1. Revenue from SA Government

| Total revenue from SA Government | 1 397 | 2 464 |
|----------------------------------|--------|--------|
| Revenue from SA Government | 1 397 | 2 464 |
| | \$'000 | \$'000 |
| | 2020 | 2019 |

The Authority receives revenue from SA Government for program funding and it is recognised on receipt.

4.2. Advances and grants

| Total advances and grants | 3 939 | 1 807 |
|----------------------------|--------|--------|
| Intra-government Transfers | 619 | 252 |
| Commonwealth Grants | 3 320 | 1 555 |
| | \$'000 | \$'000 |
| | 2020 | 2019 |

The above advances and grants were allocated to the following programs / projects:

| Total advances and grants | 3 939 | 1 807 |
|---|-------|-------|
| Other | 86 | 90 |
| Drought Communities Programme Extension | 900 | - |
| Outback Water Stations | 493 | - |
| Marla Airstrip | 110 | - |
| Oodnadatta Airstrip | 613 | - |
| Dunjiba Municipal Services | 112 | 110 |
| Andamooka Town Services | 60 | 64 |
| Financial Assistance Grants | 1 565 | 1 543 |

Advances and grants are recognised as income on receipt. For grants relating to agreements with conditional stipulations, income is recognised when the stipulations are met. When agreements have unconditional stipulations, income is recognised on execution of an enforceable agreement.

for the year ended 30 June 2020

| | 2020 | 2019 |
|--|--------|--------|
| | | |
| | \$'000 | \$'000 |
| Net gain (loss) from the disposal of non-current assets received / | | |
| receivable: | | |
| Plant and Equipment: | | |
| Proceeds from disposal | 21 | - |
| Less carrying amount of assets disposed | | - |
| Net gain (loss) from disposal of plant and equipment | 21 | |
| 4. Other Income | | |
| | 2020 | 2019 |
| | \$'000 | \$'000 |
| Recoveries/reimbursements | 150 | 136 |
| Community Contribution Scheme | 314 | 298 |
| Regional Growth Fund | 46 | - |
| | 69 | 44 |
| Airstrip landing fees | | |
| Airstrip landing fees Other | 24 | 14 |

Other income consists of recoveries, reimbursements and community contributions which is derived in accordance with section 21 of the Act. Other income is recognised as revenue on receipt.

for the year ended 30 June 2020

5. Non-financial assets

5.1. Property, plant and equipment

| 1. Property, plant and equipment | | |
|---|----------|----------|
| | 2020 | 2019 |
| | \$'000 | \$'000 |
| Land | | |
| Land at fair value | 72 | 72 |
| Total land | 72 | 72 |
| Buildings and Infrastructure | | |
| Buildings and infrastructure at fair value | 26 462 | 25 529 |
| Accumulated depreciation | (15 586) | (15 079) |
| Total buildings and infrastructure | 10 876 | 10 450 |
| Water, sewerage and drainage | | |
| Water, sewerage and drainage assets at fair value | 2 761 | 2 742 |
| Accumulated depreciation | (1 332) | (1 278) |
| Total water, sewerage and drainage | 1 429 | 1 464 |
| Plant and equipment | | |
| Plant and equipment at fair value | 1 162 | 1 195 |
| Accumulated depreciation | (852) | (855) |
| Total plant and equipment | 310 | 340 |
| Work in progress | | |
| Work in progress | 728 | 175 |
| Total work in progress | 728 | 175 |
| Total property, plant and equipment | 13 415 | 12 501 |

Valuation of property, plant and equipment

The valuation of property assets including Land, Buildings and Infrastructure and Water and Sewerage assets were valued by Valuer-General as at 1 July 2017. Land is valued using market approach, and buildings and facilities is valued using replacement cost approach due to not being an active market. The valuation was based on a combination of internal records, specialised knowledge and acquisition/transfer costs. No asset classes were revalued in 2019-20.

Acquisition and Recognition

All non-current tangible assets with a value equal to or in excess of \$10,000 are capitalised.

Property, plant and equipment is recorded at fair value. Detail about the Authority's approach to fair value is set out in note 10.2.

Impairment

All non-current tangible assets are tested for indication of impairment at each reporting date. Where there is an indication of impairment, the recoverable amount is estimated. The recoverable amount is determined as the higher of the asset's fair value less costs of disposal and depreciated replacement costs. An amount by which the assets carrying amount exceeds the recoverable amount is recorded as an impairment loss.

For revalued assets, an impairment loss is offset against the respective asset revaluation surplus.

for the year ended 30 June 2020

Reconciliation of property, plant and equipment

The following table shows the movement of property, plant and equipment during 2019-20:

| 2019-20 | Land \$'000 | Buildings and Infrastructure \$'000 | Water, sewerage and drainage \$'000 | Plant and Equipment \$'000 | Work in Progress \$'000 | Total \$'000 |
|---|----------------|---|---|----------------------------------|-------------------------------|-----------------|
| Carrying amount at 1 July 2019 | 72 | 10 450 | 1 464 | 340 | 175 | 12 501 |
| Additions | - | - | - | - | 1 611 | 1 611 |
| Disposals | - | - | - | - | - | - |
| Transfer from works in progress | - | 1 040 | 19 | - | (1059) | - |
| Write offs | - | - | - | - | - | - |
| Resources received free of charge | - | - | - | - | - | - |
| Transfers due to reclassification of assets | - | - | - | - | - | - |
| Revaluations increment / (decrement) | - | - | - | - | - | - |
| Depreciation and amortisation | - | (615) | (53) | (29) | - | (697) |
| Other movements | | 1 | (1) | (1) | 1 | _ |
| Carrying amount at 30 June | 72 | 10 876 | 1 429 | 310 | 728 | 13 415 |

The following table shows the movement of property, plant and equipment during 2018-19:

| | | | Water, | | | |
|--------------------------------------|--------|----------------------|----------|-----------|----------|--------|
| | | | sewerage | | | |
| | | Buildings and | and | Plant and | Work in | |
| 2018-19 | Land | Infrastructure | drainage | Equipment | Progress | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Carrying amount at 1 July | 72 | 11 024 | 1 317 | 338 | 432 | 13 183 |
| Additions | - | - | - | - | 59 | 59 |
| Disposals | - | - | - | - | - | - |
| Transfer from works in progress | - | 37 | 226 | 52 | (315) | - |
| Write offs | - | - | - | - | - | - |
| Resources received free of charge | - | - | - | - | - | - |
| Revaluations increment / (decrement) | - | - | - | - | - | - |
| Depreciation and amortisation | - | (612) | (79) | (51) | - | (742) |
| Other movements | - | 1 | | 1 | (1) | 1_ |
| Carrying amount at 30 June | 72 | 10 450 | 1 464 | 340 | 175 | 12 501 |

Impairment

There were no indications of impairment of property, plant and equipment and infrastructure assets at 30 June 2020.

for the year ended 30 June 2020

6. Financial assets

6.1. Cash

| | 2020 | 2019 |
|--|--------|--------|
| | \$'000 | \$'000 |
| Deposits with the Department of Treasury and Finance | 2 965 | 2 972 |
| Total cash | 2 965 | 2 972 |

Cash is measured at nominal amounts.

6.2. Receivables

| | 2020 | 2019 |
|---------------------------|--------|--------|
| | \$'000 | \$'000 |
| Current | | |
| Receivables | 53 | 20 |
| Expected credit loss | (4) | (2) |
| Accrued revenues | 552 | 520 |
| Prepayments | 61 | 54 |
| Total current receivables | 662 | 592 |
| Total receivables | 662 | 592 |

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables are held with the objective of collecting contractual cash flows and they are measured at amortised cost.

Collectability of receivables is reviewed on an ongoing basis.

Impairment of Receivables

| | 2020 | 2019 |
|---|--------|--------|
| | \$'000 | \$'000 |
| Carrying amount at the beginning of the period | 2 | 4 |
| Write offs | - | (2) |
| Increase/(Decrease) in expected credit loss recognised in profit and loss | 2 | - |
| Carrying amount at the end of the period | 4 | 2 |

for the year ended 30 June 2020

7. Liabilities

7.1. Pavables

| | 2020 \$'000 | 2019 \$'000 |
|----------------------------|----------------|----------------|
| Creditors | 2 | 2 |
| Accrued expenses | 45 | 48 |
| Employment on-costs | 27 | 21 |
| Total current payables | 74 | 71 |
| Non-current | | |
| Employment on-costs | 38 | 36 |
| Total non-current payables | 38 | 36 |
| Total payables | 112 | 107 |

All payables are measured at their nominal amount. Accruals are raised for all amounts owing but unpaid and are normally settled within 30 days from the date the invoice is first received.

Employment on-costs include payroll tax and superannuation contributions with respect to outstanding liabilities for salaries and wages and associated leave. The Authority makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only payable outstanding at reporting date relates to any contributions due but not yet paid.

The Authority makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments for beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to contributions due but not yet paid to the superannuation scheme managers.

As a result of an actuarial assessment performed by the Department of Treasury and Finance, the proportion of long service leave taken as leave has changed from the 2019 rate of 41% to 42% in 2020 and the average factor for the calculation of employer superannuation cost on-cost has remained unchanged from the 2019 rate of 9.8%. These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is an increase in the employment on-cost and employee benefits expense. This increase was immaterial and the estimated impact on 2020 is not expected to be material.

for the year ended 30 June 2020

8. Changes in accounting policy

8.1. Changes in accounting policy

AASB 16 - Leases

AASB 16 sets out a comprehensive model for lessee accounting that addresses recognition, measurement, presentation and disclosure of leases. Lessor accounting is largely unchanged. AASB 16 Leases replaces AASB 117 Leases and related interpretations.

The adoption of AASB 16 Leases from 1 July 2019 resulted in no impact to the Authority's retained earnings as at 1 July 2019 and no adjustments were required.

Further information about the Authority's accommodation arrangements are disclosed in note 3.1 and note 9.1.

AASB 15 - Revenue from Contracts and Customers and AASB 1058 - Income of Not for Profit Entities

AASB 15 Revenue from Contracts with Customers establishes a revenue recognition model for revenue arising from contracts with customers. It requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer.

AASB 15 supersedes AASB 111 Construction contracts, AASB 118 Revenue and related Interpretations and applies to all revenue arising from contracts with customers.

AASB 1058 Income of Not-for-Profit Entities establishes new income recognition requirements for not-for-profit entities. Its requirements apply where the consideration to acquire an asset, including cash, is significantly less than fair value principally to the entity to further its objectives. AASB 1058 also contains requirements for the receipt of volunteer services. AASB 1058 supersedes income recognition requirements in AASB 1004 Contributions, AASB 118 Revenue and AASB 111 Construction Contracts. However, elements of AASB 1004 remain in place, primarily in relation to restructures of administrative arrangements and other contributions and distributions by owners.

There was no impact on the Authority's retained earnings as at 1 July 2019 upon adoption of AASB 15 and AASB 1058. The Authority's revenue recognition criteria over separate classes of income are disclosed within the relevant notes.

for the year ended 30 June 2020

9. Outlook

9.1. Unrecognised contractual commitments

Commitments include capital and outsourcing arrangements arising from contractual or statutory sources and are disclose at their nominal value (net of GST).

| Capital commitments | 2020 | 2019 |
|---|----------------|----------------|
| | \$'000 | \$'000 |
| Capital expenditure contracted for at the reporting date but not recognised as | | |
| liabilities in the financial report, are payable as follows: | | |
| Within one year | 23 | - |
| Total capital commitments | 23 | |
| Expenditure commitments | 2020 \$'000 | 2019 \$'000 |
| Commitments for the payment of maintenance and other service contracts at | | |
| the reporting date but not recognised as payables in the financial statements are payable as follows: | | |
| Within one year | 251 | 70 |
| Later than one year but no later than five years | 74 | 54 |
| Total other commitments | 325 | 124 |

Other commitments relate to commitments arising from other service contracts.

9.2. Contingent assets and contingent liabilities

The Authority is not aware of any contingent assets or liabilities as at 30 June 2020.

9.3. Events after balance date

As a consequence of the restructuring of administrative arrangements outlined in the Government Gazette on 29 July 2020, the Act was committed to the Minister for Planning and Local Government.

The Authority is not aware of any other events occurring after balance date.

for the year ended 30 June 2020

10. Measurement and Risk

10.1. Long service leave liability - measurement

AASB 119 Employee Benefits contains the calculation methodology for long service leave.

The actuarial assessment performed by the Department of Treasury and Finance has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

AASB 119 Employee Benefits requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long term Commonwealth Government bonds has decreased from the rate of 1.25% in 2019 to 0.75% in 2020.

This decrease in the bond yield, which is used as the rate to discount future long service leave cash flows, results in an increase in the reported long service leave liability.

The actuarial assessment performed by the Department of Treasury and Finance decreased the salary inflation rate from 4% in 2019 to 2.5% in 2020 for long service leave liability.

The net financial effect of the changes in the current financial year is a decrease in the long service leave liability of \$0.033m million. The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of assumptions – a key assumption is the long-term discount rate.

The long service leave liability has been allocated between current and non-current liabilities using the leave pattern history of previous years.

10.2. Fair value

AASB 13 Fair Value Measurement defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

Acquisition and recognition

Non-current tangible assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition. Non-current assets are subsequently measured at fair value after allowing for accumulated depreciation.

Where assets are acquired at no value, or minimal value, they are recorded at fair value in the Statement of Financial Position. However, if the assets are acquired at no or nominal value as part of a restructure of administrative arrangements then the assets are recognised at book value i.e. the amount recorded by the transferor public authority immediately prior to the restructure.

for the year ended 30 June 2020

Revaluation of non-current assets

All non-current assets are valued at written down current cost (a proxy for fair value), and revaluation of non-current assets or group of assets is only performed when its fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

The Authority uses the gross method in accounting for its assets when non-current assets are revalued, with the exception of land. The Authority generally revalues its assets every three years and always within 6 years depending on the nature or purpose for which that asset is held. However, if at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Non-current tangible assets that are acquired between revaluations are held at cost until the next valuation where they are revalued to fair value. Revaluation movements are recorded in the Revaluation reserves.

Upon disposal or derecognition, any revaluation surplus relating to that asset is transferred to retained earnings.

Fair Value measurement- Non-financial assets

In determining fair value, the Authority has taken into account the characteristic of the asset (e.g. condition and location of the asset and any restrictions on the sale or use of the asset); and the asset's highest and best use (that is physically possible, legally permissible, financially feasible).

The Authority's current use is the highest and best use of the asset unless other factors suggest an alternative use is feasible. As the Authority did not identify any factors to suggest an alternative use, fair value measurement was based on current use.

The carrying amount of non-financial assets with a fair value at the time of acquisition that is less than \$1.5 million or an estimated useful life that is less than three years, are deemed to approximate fair value

10.3. Financial instruments

Financial risk management

The Authority's exposure to financial risk (liquidity, credit and market) is low due to the nature of the financial instruments held.

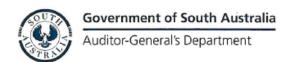
Liquidity risk

The Authority is funded mainly from a Federal Government Financial Assistance Grant and Revenues from SA Government. The Authority works with the Department of Treasury and Finance to determine the cash flows associated with its Ministerial approved program of work and to ensure funding is provided through SA Government budgetary processes to meet the expected cash flows.

There have been no changes in risk exposure since the last reporting period.

All financial assets and liabilities are carried at cost and are current for 2020 and 2019.

INDEPENDENT AUDITOR'S REPORT



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To the Presiding Member Outback Communities Authority

Opinion

I have audited the financial report of the Outback Communities Authority for the financial year ended 30 June 2020.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Outback Communities Authority as at 30 June 2020, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The consolidated financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2020
- a Statement of Financial Position as at 30 June 2020
- a Statement of Changes in Equity for the year ended 30 June 2020
- a Statement of Cash Flows for the year ended 30 June 2020
- notes, comprising significant accounting policies and other explanatory information
- a Certificate from the Presiding Member and the Director, Outback Communities Authority.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Outback Communities Authority. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants* (including Independence Standards) have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Director and the members of the Outback Communities Authority for the financial report

The Director is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

The members of the Outback Communities Authority are responsible for overseeing the entity's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of the Outback Communities Authority for the financial year ended 30 June 2020.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for my
 opinion. The risk of not detecting a material misstatement resulting from fraud is higher
 than for one resulting from error, as fraud may involve collusion, forgery, intentional
 omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Outback Communities Authority's
 internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Director
- evaluate the overall presentation, structure and content of the financial report, including
 the disclosures, and whether the financial report represents the underlying transactions
 and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Director and members of the Outback Communities Authority about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

Andrew Richardson

Auditor-General

29 September 2020